STRATEGIC PLAN: 2020 JULY - 2025 JUNE (Revised)

Strategic Priority I: Deemed to be University

| 1.1 To convert LBC into Institu | Action recommended | Responsible authority | Time frame | Remarks |
|---|---|--------------------------------|--|--|
| Activities 1.1.1 Introducing Need-Based Curriculum & Developing Examination System | Feasibility study SWOT analysis Submission of letter of interest for autonomy Organizing training to the staffs Upgrading the faculties Upgradation, addition and management of physical facilities Dialogue and interaction with stakeholders Collection of experts' opinion | Campus Administration | Five autonomous programs viz. MBA-BF, BBA-FA, MBS-F, BMS and BBM-A are running, further are in pipeline: they are MMS and BBA-IT. All of the programs are semester-based programs. The latter two programs are expected to get approval within this year 2022. | * The LBC Council, Management Committee, and General Meeting of teaching and non-teaching staffs have already decided to convert LBC into institutional autonomy. ** Feasibility study and SWOT analysis have already been completed. |
| 1.1.2 Quality Assurance and Accreditation (QAA) | Timely submission of required reports to UGC for reaccreditation Preparation for International Accreditation (Association of Management Development Institutions in South Asia (AMDISA) Formation of International & Public Relations Committee | | 15 th June, 2022 | International and Public Relations Sub-committee have been formed. The Comments |
| 1.1.3 Conversion into Multi- Faculty Campus | Formulation of required acts, policies, guidelines and directives in consultation with experts | Campus Management Committee | 15 th June, 2024 | The Campus wi run two facultie namely a) Faculty of Management & b) Faculty of Science and |

Technology.

1.2 Infrastructures Development

| 1.2.1 Land Management | Acquisition of 30 Bigha Land | Campus Management Committee | New land will be managed by 31st December, 2023 | Detailed Project Report (DPR) will be prepared for the protection and possible constructions of the buildings. |
|--|------------------------------|--|---|--|
| 1.2.2 Construction of Hostel (Boys and Girls) | As per policy guidelines | Coordinator, Construction and Procurement Sub- committee | 31st December, 2023 | |
| 1.2.3 Construction of Academic Blocks in New Land (Academic Block-I & Administrative Block-I) | As per policy guidelines | Coordinator, Construction and Procurement Sub- committee | 30 th August, 2024 | Mapping, drawing and estimation of cost for the proposed buildings will be prepared and executed accordingly. |

Strategic Priority II: Mechanism for EMIS

2.1 To install and upgrade softwares

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|---|--|--------------------------|------------------------------------|--|
| 2.1.1 Installing EMIS Software | ing EMIS Software Discussion with software provider | | EMIS has already been installed | |
| 2.1.2 Up-gradation of Existing Software as Per Requirement | Interaction with software developer | Coordinator, EMIS | 31st December, 2020 | Completed |
| 2.1.3 Maintaining and Upgrading Websites | A separate website developer is needed | Coordinator, EMIS | 15 th December, 2020 | Campus is going to admit new IT Faculty. |
| 2.1.4 Online Classes and Evaluation | Virtual classes using Zoom, Google Class rooms, Microsoft Teams, Google Meet, Moodle and through Learning Management System (LMS) are recommended. | Campus Administration | April, 2020 | Due to COVID-19 Lockdown |
| 2.1.5 Campus App Development | Consultation with app developer company | Coordinator, EMIS | 15 th April, 2022 | An app containing the entire information of the Campus will be developed and be brought into practice. |

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2.2 To maintain and upgrade library records

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|---|--|--------------------------|--|---------|
| 2.2.1 Searching Comparative Advantage between <i>Libra</i> , Systematic and Other Alternatives | Interaction with software developer and concerned HODs | Coordinator, EMIS | Systematic has been replaced by EMIS of Cross OVER Solutions | |
| 2.2.2 Recording of all Library Inventories | Advice from software developer | Coordinator, EMIS | Already done | |
| 2.2.3 New Formation of Library Monitoring and Evaluation Cell | Decision from meeting of teaching and non-teaching staffs | Campus Chief | Completed | |
| 2.2.4 Forwarding Monthly Library Data to EMIS | Soft copy | Head, Library | Monthly | |
| 2.2.5 Reporting to IQAC by Library Cell | Soft copy | Head, Library Cell | Library Cell Monthly | |

2.3 To maintain human resource information system (HRIS)

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|---|--|---|--------------------------------|----------|
| 2.3.1 Assessing existing human resource inventory (quantity and quality both) | Collection of data from different departments | General Administration | Already done - | |
| 2.3.2 Identification and approval of human resource need | Decision from board and sub- committee | Member Secretary, Campus Management Committee | Annually | |
| 2.3.3 Maintaining records of recruitment, selection, promotion and retirement | Data entry | Coordinator, EMIS | Regularly | |
| 2.3.4 Maintaining records of human resource performance (accessible to authority only) | Using Peer Appraisal, Self- appraisal and 360 degree appraisal | Coordinator, IQAC | Annually | |
| 2.3.5 Identification and approval of human resource for Faculty of Science and Technology | Decision from board and sub- committee | Member Secretary, Campus Management Committee | 15 th July, 2024 | Y |

2.4 To maintain the records of students

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|---|---|-------------|---------|
| 2.4.1 Applicants data and intake information | Data entry using LBC MAT | Head, Examination | Regularly | |
| 2.4.2 Internal evaluation of the students | Attendance, class test, term exam, project work, presentation, case study, flipped classroom, GD etc. | Subject teacher, Class teacher and Coordinator | Regularly | |
| 2.4.3 External evaluation of students | Final examination result | Head, Examination | Regularly | |
| 2.4.4 ECA related skills | Formation of clubs and conducting events | Head, ECA and Concerned Clubs | Regularly (| · \\ |

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2.5 To maintain campus inventory records

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|-----------------------|-----------------------|--------------|--------------------------------|
| 2.5.1 Numbering of electronic devices, furniture, installations and vehicles, buildings and blocks | Assignment to painter | Store keeper | Time to time | Through General Administration |

2.6 To maintain record of Governing bodies

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|---|---------------------------|---------------|-----------------------------------|
| 2.6.1 Personal information of Campus Council | Developing form and collecting data | Co-ordinator, IQAC | Completed | Through General Administration |
| 2.6.2 Personal information of Campus Management Committee | Developing form and collecting data | Co-ordinator, IQAC | Up to date | Through General Administration |
| 2.6.3 Recording of meetings | Data entry regarding number, date meetings, and members' attendance of all the meetings held | General Administration | Regularly | |
| 2.6.4 Recording details of different sub- committees of the board | Data entry regarding number, date, meetings, and members' attendance of all the meetings held | General Administration | Regularly | |

Strategic Priority III: Research, Development and Publication

3.1 To develop teaching faculty academically competent and research oriented activities

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|--|--|-------------------------|---|
| 3.1.1 Revision of by-laws pertaining to R&D | Formation of review team by Management Committee | Chairperson | Completed | |
| 3.1.2 M Phil, Ph. D, Post Doc & FDP | 3 Years paid leave for 2 faculties yearly | Campus Administration | Regularly | 2 faculties are sent yearly for FDP |
| 3.1.3 Administrative Staff Development | 3 years paid leave | Campus Administration | Regularly | 2 staffs will be sent for higher education |
| 3.1.4 Publication Cell | Formation of 3 member publication cell | Head, R&D | Completed | LD. |
| 3.1.5 Research Article Training | Training for teachers and students | Head, R&D | Regularly | 2 |
| 3.1.6 Journal Publications | Collecting, selecting, editing articles and indexing as referred journal | Head, R&D Head, Department of English & Business Communication | Biannually/ Annually | The Lumbini Journal of Business Economics (biannually) by Department of Research and Development and The Lumbini Journal of Language and Literature (annually) are regularly being published. |
| 3.1.7 Seminar and Conference | National / International Seminars or Conferences | Head, R&D | At least once a year | achy. |

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3.2 To conduct research work in collaboration with National and International Universities, Government Agencies, Business Communities, NGOs and INGOs

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|---|---|--------------------------|---------------------------------------|---------|
| 3.2.1 Interaction Programs | Visiting and drawing attention of local community and concerned | Head, R&D | Regularly | |
| 3.2.2 Joint Applied Research | Identifying labor need through Focus Group Discussion | Head, R&D | Need based | 12 |
| 3.2.3 National and International Seminars/Webinars/Workshops/Conferences | A Think Tank may be formed and program will be organized physically/virtually. | Head, R&D | Need-based | 9 |
| 3.2.4 Developing the Campus as a Research and Training Centre | Co-ordination and collaboration with other academia, research centres, campuses and colleges Upgradation of e-Library and establishment of well-equipped studio | Head, R&D | 30 th December, 2022 | |

Strategic Priority IV: Renovation, Construction and Procurement

4.1 To Construct campus buildings

| Activities | Action recommended · | Responsible authority | Time frame | Remarks |
|--|-----------------------------|--|----------------------------------|---|
| 4.1.1Construction of Academic Building-II in Butwal | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | 30 th August, 2023 | First two floors have been completed and additional three floors will be built. |
| 4.1.2 Repair and Maintenance | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | Regularly | |

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|---|--------------------------|--|------------------------|--|
| 4.2.1 Construction of Confidential Exam Division | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | Completed | v |
| 4.2.2 Construction of garden, Green park and parking space | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | Recurring | |
| 4.2.3 Shifting Generator to Reasonable Site | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | Completed | |
| 4.2.4 Construction of reception counter | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | Completed | |
| 4.2.5 Construction of staff quarter, labs and studio | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | 31st December, 2024 | Staff quarter, IT Lab, HR Lab, Bank Lab, TV studio are preferred |
| 4.2.6 ECA Office | As per policy guidelines | Coordinator, Construction and | Completed | 0 4 |

| 4.2.7 Installation of 3-Phase electricity | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | Completed | Underground of Electrical Cables will be completed by 30 November, 2022 |
|--|--------------------------|--|--|---|
| 4.2.8 Construction of 1st floor over canteen building & Erection of the Truss in the First Floor | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | First floor has been constructed, erection of truss will be completed by 30 June, 2022 | Currently BBA-FA class is running there. |
| 4.2.9 Construction of Campus Road | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | | |
| 4.2.10 Renovation of Auditorium Hall | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | Completed | |
| 4.2.11 Construction of Compound Wall | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | Completed | |
| 4.2.12 Fencing the New Land of the Campus at Butwal-12, Charpala | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | 15 th January, 2024 | |

4.3 To procure equipment and tools

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|--|--|--------------------|---------|
| 4.3.1 Multimedia Projectors | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | As per requirement | |
| 4.3.2 Air Conditioners | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | As per requirement | |
| 4.3.3 Computer and Laptop | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | As per requirement | |
| 4.3.4 Water Purifier, Freezer and Dispenser | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | As per requirement | |
| 4.3.5 Equipment for meditation hall | Facilitated by Brahmakumaries, Butwal | Coordinator, Construction and Procurement Sub-committee | Completed | |
| 4.3.6 Furniture and Fixture | As per policy guidelines | Coordinator, Construction and Procurement Sub-committee | As per demand | |

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Strategic Priority V: Internal Quality Control Mechanism (IQCM)

5.1 To establish ethics and norms for enhancing the moral confidence of teachers and students

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|--|--------------------------|---------------|---------|
| 5.1.1 Restructuring of IQAC | Reformation of IQAC through general meeting | Coordinator, IQAC | Continued | |
| 5.1.2 Conducting monthly meeting by department, cell and quality circle | Heads of department, cell and quality circle. | Coordinator, IQAC | Regularly | |
| 5.1.3 Conducting refreshment program to the faculty and staffs | By organizing refreshment programs and trainings to upgrade faculties and enhance non-teaching staff | Coordinator, IQAC | Regularly | |

5.2 To enhance qualitative academic environment

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|------------------------------|---|--|---------------|---------|
| 5.2.1 Size of the Classrooms | By limiting the no. of students in class as per rules | Campus Administration | Regularly | |
| 5.2.2 Improvement of results | Adoption of advanced teaching learning approach Attracting students for consulting library and websites Motivating good performers with scholarship Conducting remedial classes By rewarding students for outstanding performance | Campus Administration, IQAC and program coordinator | Regularly | |

5.3 To adopt the calendar of operation

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|------------------------------------|--------------------------------|---------------|---------|
| 5.3.1 Preparation of departmental annual plan based on the calendar of operation | Interaction with teacher and staff | HODs of respective departments | Regularly | |
| 5.3.2. Monitoring and supervision of course plans/lesson plans | As per copy submitted to IQAC | IQAC | Regularly | |

Strategic Priority VI: Counseling, Placement and Tracer Study

6.1 To bridge the gap between students and employers as counselor

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--------------------|--|---|--------------------------|---------|
| 6.1.1 Bridging Gap | Gathering information on job avenues and placements available in different institutions/corporate houses/industrial houses etc. through – • Interaction with the potential employers • Introducing skill development programs • Providing training related to Government job • Encouraging students for self-employment | Co-ordinator, Counseling & Placement and Tracer Study | At least twice a year | |

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6.2 To prepare up-to-date tracer report

| 6.2 To prepare up-to-d | ate tracer report | Responsible authority | Time frame | Remarks |
|---------------------------------------|---|--------------------------------|------------|---------|
| Activities | Action recommended | | Regularly | |
| 6.2.1 Preparation of Tracer Report | Data collection from graduates Data entry Data editing and analysis Preparing report | Coordinator, Tracer Study Team | Regularly | |

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|--|--------------------------------|---------------|---|
| 6.3.1 Entrepreneurship Development and Incubation Center | Establishment of Entrepreneurship Incubation Center by Campus/MOU with BUCCI, Antarprerana, Youth Entrepreneurs Forum, Butwal | Coordinator, Counseling and | Regularly | Entrepreneurship Development an Incubation Center has been established an other works will regularly be done. |

Strategic Priority VII: Good Governance and Social Responsibilities

| 7.1 To ensure shared governance | Action recommended | Responsible authority | Time frame | Remarks |
|--|---|--|------------|---------|
| Activities 7.1.1 Amendment of Academic Policies and By- Laws | A sub-committee led by one of the members of Campus Management Committee | Member Secretary, Campus Management Committee | Completed | |
| T. 2 F | According to campus by-laws | LBC Service Commission | Regularly | |
| 7.1.2 Ensuring fair appointments of teachers 7.1.3 Ensuring fair appointments of | According to campus by-laws | LBC Service Commission | Regularly | |
| administrative employees 7.1.4 Feedback from students | Accommodating students' and guardians' constructive inputs | Coordinator, IQAC and Teacher-Guardian Association | Regularly | |
| 7.1.5 Erection of Citizen Charter | A flex board of Citizen Charter is being affixed on the wall or hanged on the visible place | Campus Administration | Amendment | |
| 7.1.6 Publicizing annual report | Through website, Campus Management and Development Council, Annual Function | Member Secretary | Regularly | |

7.2 To determine clear right and responsibilities

| 7.2 To determine clear right and | responsibilities | Responsible authority | Time frame | Remarks |
|--|---|-----------------------|------------|---|
| 7.2.1 Reconstruction of present organization structure | Forming a Sub-committee by Campus Management Committee | Chairperson, Campus | Completed | A committee headed by legal advisor will be managed to reconstruct organizationa structure when campus |
| . 1 | 200 =1-00 | 1000 | John | converted into deemed university. |

| 7.2.2 Job analysis | Determining job description and job specification, and evaluating job and performance to take corrective action | Head, IQAC (Approval by Management Committee) | Regularly | Performance evaluation as per Campus By-laws |
|--|--|---|-------------|---|
| 7.2.3 Reviewing and redefining the right and responsibilities of Board members | To be determined by Council Assembly | Member Secretary | As per need | |

7.3 To introduce meritocratic selection system

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--------------------------------|---|-----------------------|--------------------------------|---------|
| 7.3.1 Students' Intake | Enrollment of students based on merit and score obtained in entrance exam | | During Admission Session | |
| 7.3.2 Scholarship Provision | | Campus Administration | Implemented | |

7.4 To maintain financial transparency

| Activities | Action recommended | Responsible authority | Time - frame | Remarks |
|---|---|--|-----------------------------|--|
| 7.4.1 Budgeting and resource allocation | Preparation of program-based budget in the transparent manner using bottom-up approach | Management committee (Approval by CMDC) | | |
| 7.4.2 Internal audit | 3-member internal audit committee | Management committee | Monthly | submitted to CMC |
| 7.4.3 External Audit | Registered Auditor or chartered accountant as Appointed by CMDC | Management committee | Annually | Announcement in Campus Anniversary |
| 7.4.4 Disclosure of final audit report | Uploading the report on website, announcing the final audit report in campus anniversary and in campus management & development council | Member Secretary | Annually | |
| 7.4.5 Procurement and construction | Procurement and construction committee headed by one of the members of Management Committee | CMC | When deemed necessary | As per by-laws of campus based on Government Procurement Policy |
| 7.4.6 Utilization of donation | As per the agreement with donor agency | Management Committee | Regularly | |

7.5 To regularly test the standard

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|---------------------------------|---|--------------------------|---------------|---------|
| teaching and learning practices | Through implementing peer evaluation, self-evaluation, Coordinator, program director, program in-charge's evaluation and student evaluation mechanism | Coordinator, IQAC | Annually | |

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| 7.5.3 Initiating socially responsible activities towards the community | Helping people | . nrough Member- Secretary, Teacher- guardian Association and Student Alumni | Regularly | > |
|--|---------------------------------------|--|-----------|---|
| 7.5.4 Improving collaboration with Public Institutions for Quality Enhancement | Conducting Academic Exchange Programs | Campus Administration | Regularly | |

7.6 To set up the grievance handling cell

| 7.6 To set up the grievance har Activities | Action recommended | Responsible authority | Time frame | Remarks |
|---|--|---------------------------|---------------|---|
| 7.6.1 Formation of grievance handling committee | By Management Committee as recommended by Campus Chief | CMC | Completed | The seven-member committee led by Assistant Campus Chief has been formed. |
| 7.6.2 Grievance handling | Managing complaint box, complaint book, e- grievances | Assistant Campus Chief | Regularly | |

Strategic Priority VIII: Program extension and enhancement of co-curricular aspect

8.1 To develop academic curriculum as per the current trend

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|--|--|----------------------------|---------|
| 9 1 1 Conducting local | Participation and involvement of research scholars, employers and people from local community | Head, Research and Development | Annually | |
| 8.1.2 Extension of further autonomous programs | Launching BIM, BMIT, BTTM, BHM, Hospitality Management, MMS, EMBA, Engineering, Science and Technology, Noncredit Courses, Online Academic Programs etc. | | Gradually as per demand | |
| 8.1.3 Revision of existing curriculum | | Coordinator, Curriculum Development Committee | As per market demand | |

8.2 To connect academic curricular activities to the career path

| Activities | Action recommended | Responsible authority | Time frame | Remarks |
|--|---|---|--------------------------|---------|
| 8.2.1 Labor market need identification | Inviting guest lecturers from national and international universities and other professionals such as CEOs, Government officials and successful entrepreneurs | Coordinator, Counseling and Placement Cell | During academic sessions | |
| 8.2.2 Adopting the best | Benchmarking the best practices of accredited colleges and universities | Coordinator, IQAC | Annually | |
| 8.2.3 Enhancing research exposures of students | Involving students in mini research projects | Head, Research and Development | During academic sessions | 1. 45 |

8.3 To create, refine, and implement integrated co-curricular and extra-curricular program

| A attrition | Action recommended | 1100 | Regularly | Remarks |
|--|---|-----------------------|----------------------|---------|
| 8.3.1 Launching co-curricular and extra-curricular activities for overall development of | different clubs such as volleyball club, football club, basketball club, cricket club, table tennis | HODs | | |
| 8.3.2 Conducting student exchange programs | and colleges and sending students to their | | Once in two years | |
| 8.3.3 Conducting employee exchange programs | 1: I teaching staffs from | Campus Administration | Once in two years | |

Strategic Priority IX: Strengthening the management

9.1 To make the members of management committee aware

| | of management committee aware Action recommended | Responsible authority | Time frame | Remarks |
|---|---|-----------------------|--|---------|
| Activities 9.1.1 Visiting different universities | Organizing a visit program in deemed-to-be universities, universities and colleges of Nepal and | Campus Administration | Once in three years | |
| 2111 | Conducting management development training for | Campus Administration | Once in three years | |
| managerial knowhow 9.1.3 Communicating management committee in | | Campus Administration | During presentation of project works | |
| project works 9.1.4 Interaction with Faculties and Staff | Organizing joint meeting with CMC ,faculties and staff | Campus Administration | Annually | |

Strategic Priority X: Health and Environment

10.1 To enhance the health and safety level of employee and students

| 0.1 To enhance the health | and safety level of employee and students | Responsible authority | Time frame | Remarks |
|---|--|------------------------|-----------------|---------|
| Activities | Action recommended | Campus Administration | Annually | |
| 0.1.1 Health and hygiene | Conducting health camp | Campus Administration | Timaanj | |
| | The second second | Campus Administration | Whenever needed | |
| 10.1.2 First Aid and Sanitary Pad for Girls' | Managing first aid box, students suffering within campus premises will be taken to | Campus Administration | | |
| Students | hospital after primary treatment | Campus Administration | Regularly | |
| 10.1.3 Joint insurance | Renewal of joint insurance policy for staffs and students | Campas risministration | | |
| policy | and students | Campus Administration | 30th June, 2023 | |
| 10.1.4 Appointment of | | Cumpus . rammou | And | |

| 10.2 To create an impressive a Activities | nd naturally green environment Action recommended | Responsible authority | Time frame | Remarks |
|--|---|--|--------------------------------|---------|
| 0.2.1 Gardening inside the | Gardening the North and West side of campus | Administration | Done | |
| campus 10.2.2 Plantation outside the | Plantation on the both sides of the campus road in | Administration | 30 th July, 2022 | |
| campus 10.2.3 Maintenance of garden | Plantation, replantation of the different species of flowering and non-flowering plants | Gardener through Campus Administration | Regularly | |